## IN REPLY REFER TO

## **DEFENSE LOGISTICS AGENCY**

THE DEFENSE CONTRACT MANAGEMENT COMMAND 8725 JOHN J. KINGMAN ROAD, SUITE 2533 FT. BELVOIR, VIRGINIA 22060-6221

JUN 0 3 1997

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## MEMORANDUM FOR COMMANDERS, DEFENSE CONTRACT MANAGEMENT DISTRICTS

SUBJECT: DCMC Memorandum No. 97-010 Subcontractor Single Process Initiative (SPI) (INFORMATION)

This is an INFORMATION memorandum. It expires when content is included in DLAD 5000.4, Contract Management (One Book), not to exceed one year. Target Audience: All Contract Administration Offices.

Establishing SPI at the subcontractor/supplier level has been a continuing challenge throughout our implementation efforts. Subcontractor SPI remains an important target of opportunity because a large percentage of DoD procurement dollars are spent at the subtier.

Attached is a memorandum from the Under Secretary of Defense (Acquisition and Technology) which encourages Management Councils to facilitate and enable prime contractors' substitution of Government accepted subcontractor SPI processes. Further guidance for allowing prime contractors to substitute accepted subcontractor equivalent processes will be forthcoming.

Questions regarding this memorandum may be referred to Ms. Marialane Schultz at (703) 767-2471, DSN 427-2471, or via the internet at marialane\_schultz@hq.dla.mil.

条ぐ JILL E. PETTIBONE

**Executive Director** 

Contract Management Policy

Attachment



## THE UNDER SECRETARY OF DEFENSE 3010 DEFENSE PENTAGON WASHINGTON, D.C. 20301-3010



NAY 1 6 1997

MEMORANDUM FOR SERVICE ACQUISITION EXECUTIVES

COMMANDER IN CHIEF, SPECIAL OPERATIONS COMMAND
DIRECTORS OF DEFENSE AGENCIES

SUBJECT: Subcontractor Single Process Initiative (SPI)

My memorandum of September 3, 1996, provided a framework for processing subcontractor SPI concept papers. Recently I sent a letter to the Presidents of the industry associations in the Council of Defense and Space Industry Associations (CODSIA) asking them to encourage prime contractors to permit their subcontractors to substitute Government accepted Single Process Initiatives (SPI) for equivalent DoD prime contract specified processes.

In order to assure our personnel are receptive to subcontractor SPI proposals, and to make the process a simple one to implement, the following procedures apply. To the extent that any prime contract processes, that are flowed down or imposed on subcontractors, are inconsistent with SPI processes accepted by the Government for use at the subcontractor's facility, prime contractors may substitute the accepted subcontractor equivalent process. Management Councils at prime and subcontractor facilities should facilitate and enable substitution of accepted subcontractor SPI processes.

Additional concept papers ordinarily are not required from the prime or subcontractor because the performance of the end item remains unchanged. In some instances, modifications to prime contracts may be necessary. Only prime contractors may change subcontracts. Prime contractors are still responsible for meeting the contract performance requirements.

Paul G. Kaminski

Paul Kamunske.